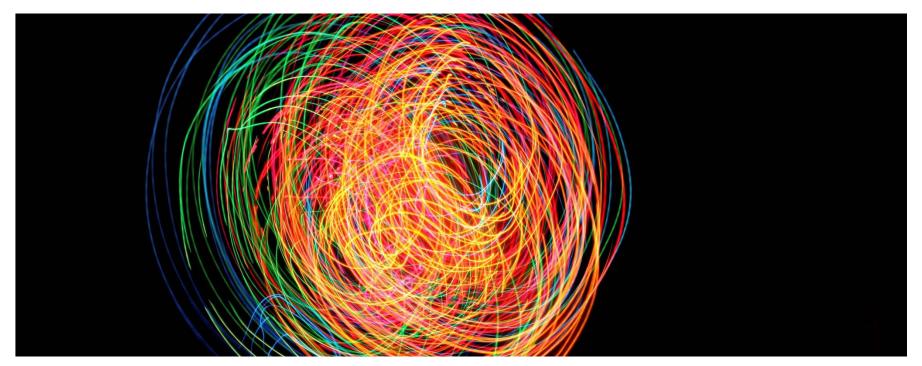
#### **GROWTH THROUGH INNOVATION**

#### DAVID EVANS

18 May 2013





# Mr President



### DJE ADVISORY SERVICES

- Strategy development
- Shareholder planning for succession and exit
- Turnaround and change management planning and implementation

Board effectiveness



# innovation

- Introducing something new
- More effective service / product / process
- New values through solutions that meet new requirements
- Creates value
- Catalyst for growth



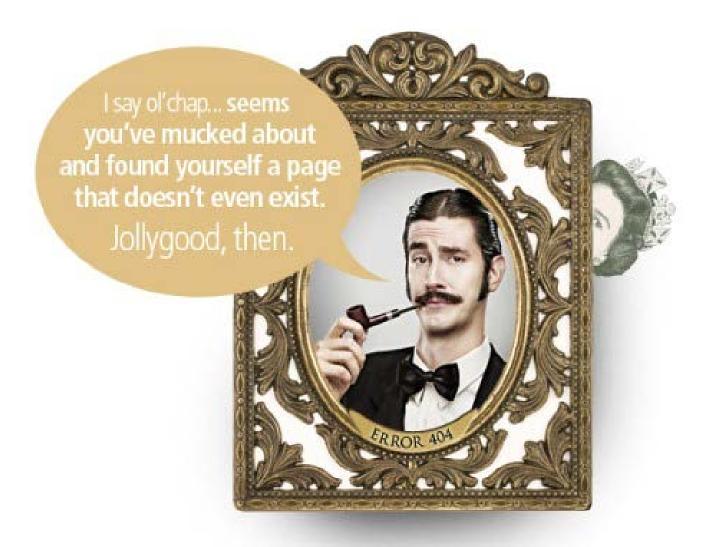
invention - doing a completely different thing (starting again)

# innovation

improvement - doing the same thing better (tweaking)



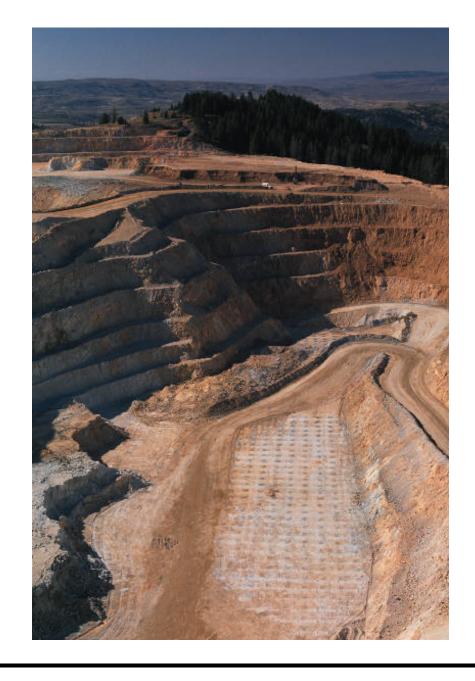
# INNOVATION IN ACCOUNTANCY



#### **OUR CHALLENGE:**

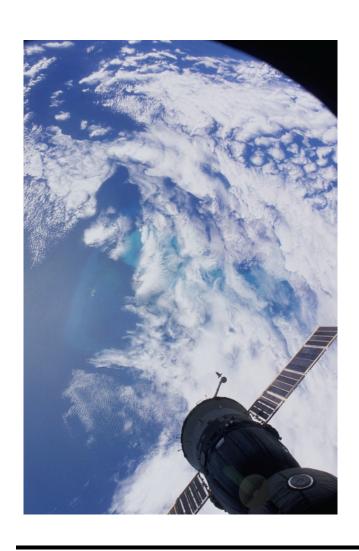
to unlock innovation potential in our businesses to drive transformational growth





But, we need to dig deeper .....

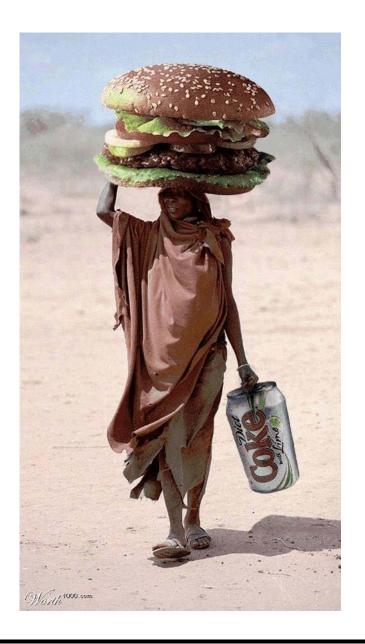
# INNOVATION, THE BIG PICTURE:



- 4 mega trends
- 3 faces of innovation

1 left field view

1. Globalisation



1. Globalisation

2. Virtualisation



- 1. Globalisation
- 2. Virtualisation



3. Millennial Generation

- 1. Globalisation
- 2. Virtualisation
- 3. Millennial Generation



4. Technology Advancement

#### 3 FACES OF INNOVATION

Empowering innovations



Sustaining innovations



Efficiency innovations



#### THE LEFT FIELD VIEW



#### **OUR RESPONSE**

- Innovate or stagnate
- It's a state of awareness
- Keep it simple, stupid
- Frugal not profligate



#### BECAUSE ...

Breakthrough innovations are few and far between and even the game changers are often accidental.

Innovation doesn't need to cost a lot.

You don't need a PhD to have a good idea.



#### THE MARKET QUESTIONS

- Why do customers buy from you now? (Differentiators/USP)
- What will be different about your market in 3 years?
- Why will customers buy from you in 3 years?
- How does the opportunity and threat of globalisation impact your supply chain, customer base and internal resource?



#### THE MARKET QUESTIONS

#### Are you...

continually re-assessing/renewing your differentiators?

- changing with/leading change within the market?
- seeking niche responses to the fracturing of mass markets?
- recognising that "access to " is more significant than "ownership of"?
- recognising increasingly ubiquitous competition?



#### SOME MARKET STATISTICS:



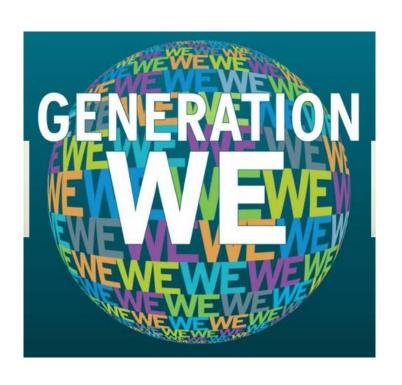
Britain is the highest online shopping nation in the world, with almost two thirds using the internet to purchase.



Online retail sales soared in December with the high street struggling.

#### THE PEOPLE QUESTIONS

Do you understand the different paradigm of the "Millennial Generation"?



- challenges internal organisational models and cultures
- prioritises CSR and work/life balance
- routinely engages social networks at every stage

#### THE PEOPLE QUESTIONS

#### Are you recognising:

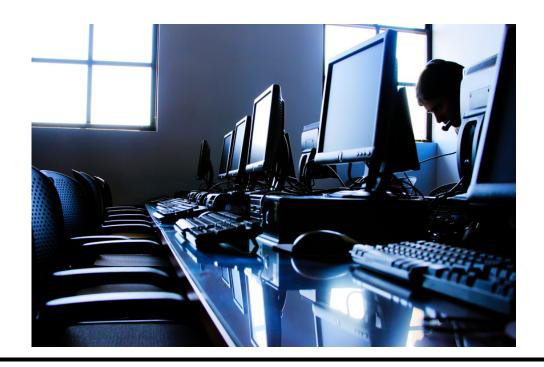
- increasing significance of remote working and virtual teams?
- the breakdown of "command & control" culture?
- technological advancements?
- the impact of globalisation on your teams and structures?



#### THE PEOPLE QUESTIONS

#### Are you planning for:

- more freelance and outsourcing?
- less employed and insourced?



#### IMPLICATIONS FOR LEADERS

- Strategies are seen through the lens of the past need continual re-assessment against the different paradigm of future.
- Regular time-outs to detect early warning of change.
- Need to tap into different sources of data insight.



## BUT, THE BASICS REMAIN ...

- Deep strategies
- Razor sharp focus
- Leading edge delivery



#### TABLE DISCUSSIONS

- How have you seen these changes being evidenced in your business / your clients' businesses?
- How have you / they adapted as a consequence?



# Q&A